

Corporate governance statement

This document discloses the extent to which Micro-X Limited ACN 153 273 735 (**Company**) has followed the recommendations set by the ASX Corporate Governance Council in the third edition of its Corporate Governance Principles and Recommendations (**ASX Recommendations**) during the relevant part of the reporting period.

The Company recognises that the ASX Corporate Governance Council (**Council**) issued a fourth edition of its Corporate Governance Principles and Recommendations on 27 February 2019, which takes effect for an entity's first full financial year commencing on or after January 2020. For the Company, that date was 30 June 2021.

This document is current and accurate as at 30 August 2022 and has been approved by the Board of the Company.

PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Principle 1: Lay solid foundations for management and oversight		
Recommendation 1.1		
A listed entity should disclose:	Yes to all	The Company has adopted a Board Charter.
(a) the respective roles and responsibilities of its board and management; and(b) those matters expressly reserved to the board and those delegated to management.		The Board Charter sets out the specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of the Board, its Chairman and Company Secretary, details of the Board's relationship with management and the matters delegated to management. A copy of the Company's Board Charter is available on the Company's website
		(https://micro-x.com/investors/corporate-governance/).
Recommendation 1.2 A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a director.	Yes to all	 (a) The Company has detailed guidelines for the appointment and selection of the Board which require the Board to undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director. (b) All material information relevant to a decision on whether or not to elect or re-elect a Director will be provided to security holders in a Notice of Meeting pursuant to which the resolution to elect or re-elect a Director will be voted on.
Recommendation 1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes	Each director and senior executive is a party to a written agreement with the Company which sets out the terms of that Director's or senior executive's appointment.

PRIN	ICIPL	ES AN	ND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION	
The	Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		Yes	The Board Charter provides that the to the Board, through the chair.	ne Company Secretary is accountable directly	
	ted en hav (i) (ii)	tity shows to see to accept the colore to the colorest	versity policy which includes requirements for the board: et measurable objectives for achieving gender diversity; and ssess annually both the objectives and the entity's progress in ieving them; that policy or a summary of it; and as at the end of each reporting period: measurable objectives for achieving gender diversity set by the rd in accordance with the entity's diversity policy and its progress ards achieving them; and	(a) Yes (b) Yes (c) Yes	cornerstones of high organizatic creates a workplace environment drives innovation and original that the Company is committed to Company and strives to cultivate equal opportunity. The Compand diversity, in that the contribution backgrounds and perspectives rand competitive. It provides us facilitates employee retention, fineeds and values and contribution. The Board has adopted a writte Policy"). The D&I Policy include measurable objectives for achie and to assess both the objective achieving them at the end of ea Company's Diversity Policy is an https://micro-x.com/wp-content/ Set out below are the measural the financial year commencing Company's progress towards evaluated the measurable objectives.	inclusion and diversity at all levels of the te an environment of fairness, respect and y recognises the clear corporate benefits of a that people make through their individual makes us more creative, flexible, productive with the widest pool of available talent, tosters a better understanding of customer es to our corporate reputation. In Diversity and Inclusion Policy ("D&I is requirements for the Board to set eving gender and other forms of diversity, es and the Company's progress in the chromatory of the vailable on the Company's website at: uploads/2021/06/MX-Diversity-Policy.pdf. The Board has not rectives for the financial year commencing 1 are Company has further progress to make.
					Draft and adopt D&I Statement	The Company has drafted and adopted its D&I Statement which can be found at: https://micro-x.com/about-us/careers-at-micro-x/

	Ensure that all job advertisements/ recruitment efforts: include a focus on gender and ethnically diverse publications; and include the MX Diversity and Inclusion statement.	The Company is in the process of listing the relevant diverse publications for job advertisements, which include LGBTQI, military, Work180. Company job descriptions now include the above D&I Statement.
	Ensure, to the extent possible, a balanced selection of final round candidates for any company position and ensure diversity on all interview panels.	Final round candidates for the Company have included, wherever possible, at least a 30% representation of women. The Company is in the process of implementing a tracking tool for these purposes. The Company maintains a selection process which ensures that all candidates undertake "cultural"
		interview with as many employees as possible, ensuring diversity on panels.
	Ensure that salaries for a specific job type or level will be the same regardless of gender or cultural background and taking into account relevant skills and experience.	The Company tracks its progress against this objective with salary benchmarking on an annual basis.
	Facilitate and support the participation of women in STEM, manufacturing and product service sectors.	The Company facilitated placements for female and international engineering students as part of its STEM Outreach program.
		The Company has hosted multiple facility and premise tours for high school students, with a focus on encouraging the participation of female students, as part of its STEM Outreach program.
		The Company has used National Science Week grant funding to organise and conduct STEM Outreach events which had a strong focus on encouraging women to pursue STEM based careers.
		The Company hosted female high school work



		experience students in its engineering and production departments.
	Ensure that MX marketing strategies, plans and materials are prepared and executed with a focus on diversity and inclusivity.	The Company has recently launched its rebranded website, with a focus on diverse and inclusive marketing content, including photos and videos.
	Embrace and highlight focus on diversity and inclusion on MX website.	The Company has a new "Careers" recruitment page on its re-branded website which includes a dedicated sub-section on the importance of diversity talent in the Company's recruitment efforts.
	Required diversity training for all MX employees (including the Board) on diversity awareness and recognising unconscious bias.	The Company has not yet implemented a diversity training regime but has a short-list of consultants to approach.
	Target majority Company employee participation in inaugural MX diversity and inclusion survey.	The Company included a dedicated sub-section on diversity and inclusivity in its annual cultural survey. This survey obtained a majority employee response rate.
	As at 30 June 2022, women represented	:
	*For the purposes of this Statement, the directly report to the CEO/ Managing Dire	Company defines "senior executive" as those who ector.
	The Company has a Reconciliation Action	n Plan in development.



PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	(a) Yes (a) Yes	 (a) The People and Remuneration Committee is responsible for evaluating the performance of the Board and individual Directors will be evaluated on an annual basis. It may do so with the aid of an independent adviser. (b) During the period the Board carried out a self-assessment review. The review references the Board policies in the Board Charter and Directors' Code of Conduct and covers the following matters: The Board's effectiveness in the development of the Company's business and operations, and the functionality of each committee in performing its duties; Interaction between the Board members and between Board members and the management team; Board functionality – to monitor and control operations, compliance and management; and The standard of conduct of Board members. This review is then summarised and reported at the scheduled Board meeting to improve the effectiveness of the Board. The Board identified a need for a Board and Committee skills matrix to be established and a review of Committee structures and compositions to ensure the correct expertise was available for future strategic plans.
Recommendation 1.7 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	(b) Yes (c) Wil I compl y	 (a) The Managing Director is responsible for evaluating the performance of senior executives. The Managing Director provides an update to the People and Remuneration Committee, who subsequently report to the Board. The People and Remuneration Committee are responsible for evaluating the performance of the Managing Director. The People and Remuneration Committee reports results to the Board. (b) Performance evaluations were undertaken during the relevant part of the reporting period.

PRIN	NCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Prin	nciple 2: Structure the board to add value		
Rec	board of a listed entity should: have a nomination committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and	Yes to all	 (a) The Company has established a People and Remuneration Committee, which has responsibility for nomination matters. (b) A copy of the Committee's Charter is available on the Company's website (https://micro-x.com/investors/corporate-governance/). (c) The Members of the Committee are: a. Alexander Gosling (Chair), Independent Director; b. David Knox, Independent Director; c. James McDowell, Independent Director. (d) The number of times the committee met throughout the period and the individual attendances of the members at those meetings is disclosed in the Director's Report contained in the Company's Annual Report for the reporting period.
A list	responsibilities effectively. ommendation 2.2 ted entity should have and disclose a board skill matrix setting out the mix of s and diversity that the board currently has or is looking to achieve in its nbership		The mix of professional experience, skills, expertise and diversity that the board currently has and assesses itself against is as follows: Skills and Experience

Company growth



Significant experience in successfully building or growing a business in both existing and new markets.	
Product Strategy Experience in developing and implementing successful strategies for new and existing products.	6
Product development and commercialisation Experience in delivering a new product, or improving an existing one, to market for customers and suppliers.	6
Medical/ Defence/ Security industry experience Experience in the medical, defence and/or security industries.	6
People management Experience in developing and implementing successful strategies regarding the oversight of management of staff to ensure objectives are delivered.	7
Governance Extensive experience with organisations that are subject to rigorous governance and compliance standards and an ability to assess the effectiveness of management.	7
Finance/ Legal Experience at a senior level in financial accounting and reporting, corporate finance and internal financial controls or the provision of legal services to large business enterprises	5
Cultural and Gender Diversity Skills Experience in inclusive management, cultural awareness and cross-cultural communication.	6
Cultural leadership and values Create and reinforce norms, behaviours and decision-making processes which reflect the Company's values.	7



Manufacturing and engineering knowledge Experience at leadership level in the operations of the medical device, engineering or manufacturing industry	



PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Recommendation 2.3		
A listed entity should disclose:		
 (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendation (3rd Edition), but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 	Yes to all	Asatthedate of this report, the Board comprises seven Directors, six of whom, David Knox, Patrick O'Brien, Alexander Gosling, Yasmin King, Ilona Meyer and James McDowell are considered by the Board to be independent directors. N/A. The Directors' lengths of service are: Peter Rowland – 10 years and 11 months Patrick O'Brien – 7 years Alexander Gosling – 7 years Yasmin King – 5 years and 9 months David Knox – 2 year and 4 months James McDowell – 1 year and 8 months Ilona Meyer- 6 months
Recommendation 2.4		
A majority of the board of a listed entity should be independent directors.	Yes	The Board Charter requires that, ideally, the majority of the Board be independent. Six of the seven Directors are independent, therefore a majority of the Board of the Company are independent. The Board considers that each of David Knox, Patrick O'Brien, Alexander Gosling, Yasmin King, James McDowell and Ilona Meyer is an Independent Director for the purpose of the ASX Recommendations as each is free from any interest, position, association or relationship that could materially interfere with, or reasonably be perceived to materially interfere with, the independent exercise of their judgement.

PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Recommendation 2.5		
The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Yes	The Chair, David Knox is an independent Director.
		The Company's Managing Director and Chief Executive Officer, Peter Rowland, is not the Chair of the Board.
Recommendation 2.6		
A listed entity should have a program for inducting new directors and providing appropriate professional development opportunities for continuing directors to develop and maintain the skills and knowledge needed to perform their role as a director effectively.	Yes	The Company has in place an appropriate induction program.
Principle 3: Act ethically and responsibly		
Recommendation 3.1	Yes	
A listed entity should articulate and disclose its values.	res	The Company has adopted the following values which embody, guide and reinforce the Company's culture, behaviour and actions: Think Create Innovate
		A statement of the Company's values can be found at:
		https://micro-x.com/about-us/our-story/
Recommendation 3.2		(a) The Common beautiful (a) the first term of the common time and
A listed entity should: (a) Have and disclose a Code of Conduct for its directors, senior		(a) The Company has a Code of Conduct for directors, senior executives and employees.
executives and employees; and	Yes	(b) The Code of Conduct is available on the Company's website
(b) Ensure that the board or a committee of the board is informed of any material breaches of that code.		(https://micro-x.com/investors/corporate-governance/).
Recommendation 3.3		
A listed entity should:	Yes	(a) The Company has a Whistleblower Policy that demonstrates its commitments to the highest standards of corporate compliance, ethical
(a) have and disclose a whistleblower policy; and		practice and to the protection of individuals who report suspected
 (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy. 		wrongdoing.



		The Company's Whistleblower Policy is available on the Company's website at: https://micro-x.com/wp-content/uploads/2021/05/Whistleblower-Policy.pdf (b) Material incidents under the Whistleblower Policy are elevated to the immediate attention of the Company's Board (to the extent not already reported.)
Recommendation 3.4 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	Yes	 (a) The Company has an Anti-bribery, Fraud and Corruption Policy that prohibits all officers, directors and employees from engaging in activity that constitutes bribery, fraud or corruption, and provides definitional guidelines for what constitutes bribery and corruption. The Company's Anti-Bribery, Fraud and Corruption Policy is available on the Company's website at: https://micro-x.com/wp-content/uploads/2021/05/Micro-X - Fraud_and_Corruption_Policy_6.pdf (b) Material incidents under the Anti-bribery, Fraud and Corruption Policy are elevated to the immediate attention of the Company's Board (to the extent not already reported.)

PRIN	NCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Prin	ciple 4: Safeguard integrity in financial reporting		
	board of a listed entity should: have an audit committee which: (i) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (ii) is chaired by an independent director, who is not the chair of the board, and disclose: (iii) the charter of the committee; (iv) the relevant qualifications and experience of the members of the committee; and (v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	Yes	 (a) The Company has established an Audit and Risk Committee. (b) A copy of the Committee's Charter is available on the Company's website (https://micro-x.com/investors/corporate-governance/) (c) The Members of the Committee are: a. Yasmin King (Chair), Independent Director; b. David Knox, Independent Director; c. Patrick O'Brien, Independent Director, d. Ilona Meyer, Independent Director (d) The qualifications and experience of the Members of the Committee are disclosed in the Director's Report contained in the Company's Annual Report for the reporting period. (e) The number of times the committee met throughout the period and the individual attendances of the members at those meetings is disclosed in the Director's Report contained in the Company's Annual Report for the reporting period.
The finar declar mair acco	board of a listed entity should, before it approves the entity's notial statements for a financial period, receive from its CEO and CFO a aration that the financial records of the entity have been properly nationed and that the financial statements comply with the appropriate ounting standards and give a true and fair view of the financial position performance of the entity and that the opinion has been formed on the is of a sound system of risk management and internal control which is trating effectively.	Yes	The Board complies with the Recommendations.



PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION		
Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Yes	All periodic corporate reporting which is not externally audited is reviewed by the Audit and Risk Committee, with input from the responsible executives. Once the integrity of the report has been verified, the Audit and Risk Committee recommend to the Board that the information be released.		
Principle 5: Make timely and balanced disclosure		•		
Recommendation 5.1				
A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under the Listing Rules 3.1.	Yes	 (a) The Company has a written policy for complying with its continuous disclosure obligations under the Listing Rules. (b) This Continuous disclosure policy is available on the Company's website (https://micro-x.com/investors/corporate-governance/). 		
Recommendation 5.2 A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	Yes	ASX announcements are made when the Company's Board or executive management team become aware of information required to be disclosed to the market in accordance with the Listing Rules. Copies of all material market announcements are promptly made available to the Board once they are released.		
Recommendation 5.3 A listed entity that gives new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements platform ahead of the presentation.	Yes	Any new and substantive investor or analyst presentation is released to the ASX Market Announcements Platform ahead of the presentation.		
Principle 6: Respect the rights of security holders				
Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website.	Yes	Information about the Company's governance is available on the Company's website at (https://micro-x.com/investors/corporate-governance/).		



Recommendation 6.2 A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	Yes	The Company has adopted a Shareholder Communications Policy which aims to promote and facilitate effective two-way communication with investors. The Strategy outlines a range of ways in which information is communicated to shareholders. A copy of the policy is available on the Company's website (https://micro-x.com/investors/corporate-governance/)
Recommendation 6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Yes	The Shareholder Communication Policy, which contains the relevant policies and procedures, is available on the Company's website (https://micro-x.com/investors/corporate-governance/).
Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Yes	The Company's Constitution permits a poll be called at the election of the Chair. All resolutions called for at the 2020 AGM were determined by poll, and to ensure consistency with the Recommendation, the Company will ensure that all future substantive resolutions will continue to be determined by poll.



PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically. Principle 7: Recognise and manage risk	Yes	The Shareholder Communication Policy provides for this facility.
Recommendation 7.1		
The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (i) has at least three members, a majority of whom are independent directors; and	Yes	(a) The Company has established an Audit and Risk Committee, which is responsible for overseeing risk.(b) A copy of the Committee's Charter is available on the Company's website
 (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework. 		(https://micro-x.com/investors/corporate-governance/). (c) The Members of the Committee are: a. Yasmin King (Chair), Independent Director; b. Patrick O'Brien, Independent Director; c. David Knox, Independent Director; and d. Ilona Meyer, Independent Director. (d) The number of times the committee met throughout the period and the individual attendances of the members at those meetings is disclosed in the Director's Report contained in the Company's Annual Report for the reporting period.
Recommendation 7.2		
The board or a committee of the board should:		
(a) review the entity's risk management framework with management at least annually to satisfy itself that it continues to be sound, to determine whether there have been any changes in the material business risks the entity faces and to ensure that they remain within the risk appetite set by the board; and		The Board carried out a review of the risk management framework during the period.
(b) disclose in relation to each reporting period, whether such a review has taken place.	` ′	

PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Recommendation 7.3 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	Yes	Due to the current size of the Company, and taking into account cost/benefit considerations, the Board does not currently consider it necessary to have an internal audit function. The Audit and Risk Committee Charter requires the Committee to oversee the evaluation and continual improvement of the effectiveness of the Company's risk management and internal control processes. The Committee will achieve this objective by closely monitoring these areas and will require management to review and report on risk and internal control areas. The Committee will consider the use of external resources to assist as required.
Recommendation 7.4 A listed entity should disclose whether it has any material exposure to environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	Yes	The Company currently does not have any material exposure to environmental or social risk. As and when the Company has any material exposure to environmental or social sustainability risk, it will disclose any such exposure and how it manages or intends to manage those risks.
Principle 8: Remunerate fairly and responsibly		
Recommendation 8.1 The board of a listed entity should: (a) have a remuneration committee which: (i) has at least three members, a majority of whom are independent directors; and (ii) is chaired by an independent director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	Yes	 (a) The Company has established a People and Remuneration Committee, which has responsibility for remuneration matters. (b) A copy of the Committee's Charter is available on the Company's website (https://micro-x.com/investors/corporate-governance/). (c) The Members of the Committee are: a. Alexander Gosling (Chair), Independent Director; b. David Knox, Independent Director; and c. James McDowell, Independent Director. (d) The number of times the committee met throughout the period and the individual attendances of the members at those meetings is disclosed in the Director's Report contained in the Company's Annual Report for the reporting period.



PRINCIPLES AND RECOMMENDATIONS	COMPLY (YES/NO)	EXPLANATION
Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Yes	The Company's policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives are disclosed in the Remuneration Report contained in its Annual Report as lodged with the ASX and issued to shareholders. A copy of the Committee's Remuneration Policy is available on the Company's website (https://micro-x.com/investors/corporate-governance/).
Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	Yes	 (a) The Company's long and short-term incentive programs contain an element of remuneration which involves deferred share rights and performance share rights, entitling employees to shares. (b) The Company has a Share Trading Policy which includes a policy prohibiting participants of an equity-based remuneration scheme from entering into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme. (c) A copy of the Company's Share Trading Policy is available on the Company's website (https://micro-x.com/investors/corporate-governance/)